

**November 9, 2021** 



# Decent top line recovery but increasing inflationary pressure and supply chain issues

### Key highlights Q3

- Decent top line recovery but contrasted performance between the divisions
- Strict cost management maintained good margin performance versus Q3 2020 despite increasing inflationary pressure and supply chain issues
- Strong price actions in place, impact delayed for some businesses
- Adjusted EBITDA 35% higher than in Q3 2020
- Working capital stable as % of sales despite raw material cost inflation and supply chain issues

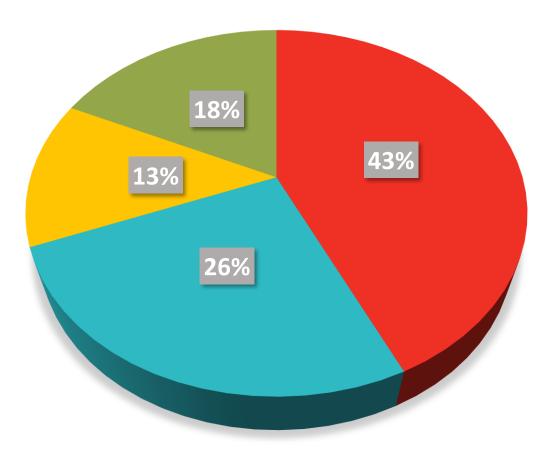


## **Agfa-Gevaert Group**

### Sales by division

Offset Solutions
Radiology Solutions
HealthCare IT
Digital Print and Chemicals

### 9 months 2021 = € 1276 m





## **Agfa-Gevaert Group**

# **Key figures Profit & Loss**

Incl. IFRS 16

in million Euro	Q3 ′21	Q3 ′20	Δ% (excl.curr.)	9m'21	9m'20	<b>∆%</b> (excl.curr.)
Sales	439	410	7.2% (6.1%)	1276	1242	2.8% (4.2%)
Gross Profit* as a % of sales	118 26.8%	112 27.2%	5.4%	370 29.0%	367 29.5%	0.8%
SG&A* as a % of sales	-88 20.1%	-85 20.8%	3.5%	-268 21.0%	-264 21.3%	1.4%
R&D*	-22	-25	-9.9%	-71	-71	1.1%
Other operating items*	-1	-2		0	-9	
Adj. EBITDA* as a % of sales	<b>21</b> 4.9%	16 3.9%	34.9%	77 6.0%	71 5.7%	8.1%
Adj. EBIT* as a % of sales	6 1.4%	0.0%		31 2.4%	23 1.8%	33.9%

<sup>\*</sup> Before restructuring and non-recurring items

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## **Agfa-Gevaert Group**

# **Key figures Profit & Loss**

Incl. IFRS 16

in million Euro	Q3'21	Q3 '20	9m'21	9m'20
Adjusted EBIT*	6	0	31	23
Restructuring/non-recurring	-7	-9	-5	-58
Operating result	-1	-9	26	-35
Non-operating result	-4	-9	-7	-25
Profit before taxes	-4	-17	18	-61
Taxes	-1	-8	-15	-15
Profit from continuing operations	-5	-25	4	-76
Profit from discontinued operations, net of tax	0	0	0	720
Profit	-5	-25	4	644



<sup>\*</sup> Before restructuring and non-recurring items

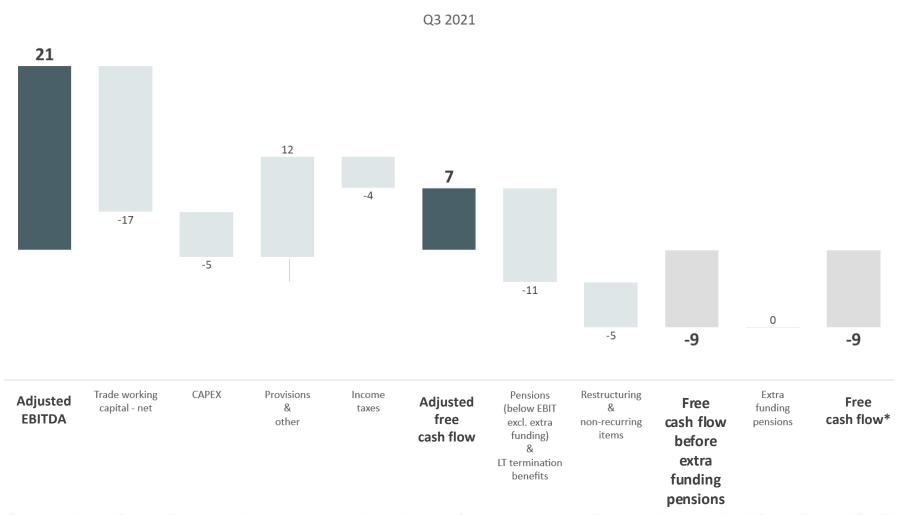
# Decent top line recovery but increasing inflationary pressure and supply chain issues

# Main drivers behind key figures Q3

- Decent top line recovery vs Q3 2020:
  - DPC and Offset Solutions: significant improvement of top line due to successful price increase actions and volume increases
  - Radiology Solutions: medical film benefited from price increases, DR's top line lower than in Q3 2020, when hospitals invested in mobile DR solutions related to COVID.
  - HealthCare IT: healthy order book but temporary delay in project implementations.
- All divisions facing supply chain issues and electronic component shortages, leading to sales recognition delays.
- Gross profit margin almost stable at 26.8% as price actions allowed to partly mitigate cost inflation.
- Net loss of minus € 5 m.



### Free cash flow Agfa-Gevaert Group Q3 2021 (in million Euro)

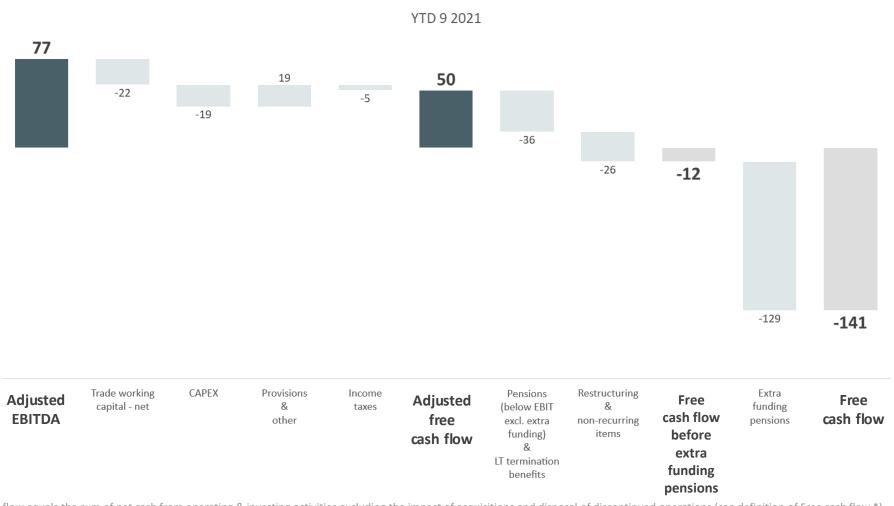


Adjusted free cash flow equals the sum of net cash from operating & investing activities excluding the impact of acquisitions and disposal of discontinued operations (see definition of Free cash flow \*)

ADJUSTED for the impact of the cash out for pensions below EBIT and the cashout for LT termination benefits.



## Free cash flow Agfa-Gevaert Group ytd 2021 (in million Euro)



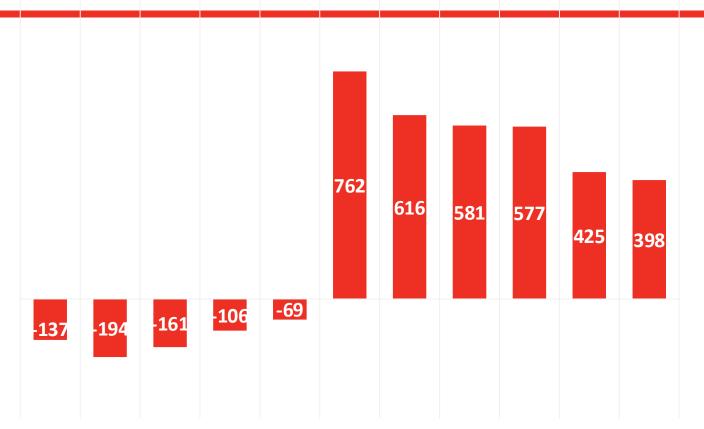
Adjusted free cash flow equals the sum of net cash from operating & investing activities excluding the impact of acquisitions and disposal of discontinued operations (see definition of Free cash flow \*) ADJUSTED for the impact of the cash out for pensions below EBIT and the cashout for LT termination benefits.



## Strong net cash position

### **Net cash position**

excl IFRS 16, in million Euro



Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2,20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21

Note: Total B/S net cash position Q3 2021 incl IFRS 16 = € 324 m



# Working Capital: stable as % of sales despite supply chain issues and raw material cost inflation

	Q3 2021	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Δ Q3 2021 vs 2020	Δ 2021 Q3 vs Q2
Inventories (Mio Eur)	465	445	421	389	464	1	20
° DIOH in days	134	131	127	115	134	1	3
Trade Receivables, Contract Assets/Liabilities	270	255	266	271	269	0	15
° DSO in days	55	52	60	52	59	-4	3
Trade Payables (Mio Eur)	258	240	238	199	193	65	17
° DPO in days	74	71	72	59	56	19	4
Trade Working Capital	477	460	449	462	540	-63	17
° Trade Working Capital as % of sales	27%	27%	27%	27%	31%		





**HealthCare IT** 



### HealthCare IT

# **Key figures Profit & Loss**

Incl. IFRS 16

Q3 '21 Q3 '20 Δ% 9m'21 9m'20 Δ% (excl.curr.) (excl.curr.) in million Euro Sales 49 54 -8.6% 160 171 -6.5% (-9.4%)(-4.2%)-9.4% Gross Profit\* 22 25 -13.0% 72 79 as a % of sales 44.1% 46.5% 46.4% 45.0% SG&A\* -5.9% -10.9% -13 -14 -38 -43 as a % of sales 26.0% 25.2% 24.0% 25.2% R&D\* -7 -23 -3.4% -8 -16.7% -23 Other operating 1 1 items\* Adjusted EBITDA\* 4.6 -24.4% 19.0 21.2 -10.7% 6.0 as a % of sales 12.4% 9.3% 11.2% 11.9% -12.3% Adjusted EBIT\* 2.5 -33.8% 12.3 3.7 14.1 as a % of sales 5.0% 6.9% 7.7% 8.2%



<sup>\*</sup> Before restructuring and non-recurring items

## HealthCare IT: slower Q3, upturn expected in Q4

# Main drivers behind key figures Q3

- Order book remains at healthy level but temporary delay in project revenue recognition impacts Q3
- Q4 2021 expected to be significantly stronger
- FY outlook: overall progress in adjusted EBITDA expected





**Radiology Solutions** 

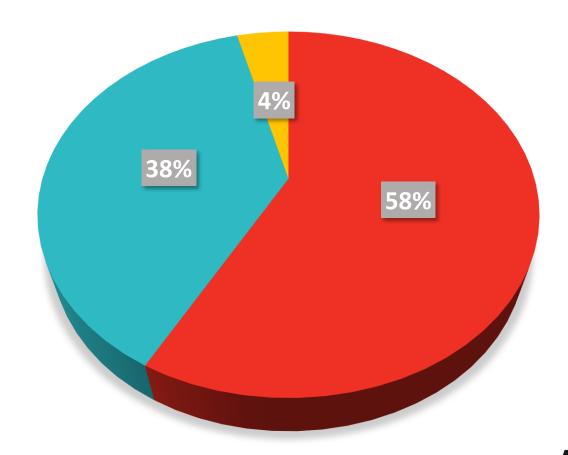


## **Radiology Solutions**

Sales by business segment



### 9 months 2021 = € 335 m





## **Radiology Solutions**

## **Key figures Profit & Loss**

Incl. IFRS 16

in million Euro	Q3 '21	Q3 ′20	Δ% (excl.curr.)	9m'21	9m'20	Δ% (excl.curr.)
Sales	116	119	-2.6% (-3.6%)	335	350	-4.0% (-2.6%)
Gross Profit* as a % of sales	39 33.8%	39 33.1%	-0.7%	116 34.6%	128 36.7%	-9.4%
SG&A* as a % of sales	-25 21.3%	-24 20.1%	3.1%	-75 22.4%	-72 20.7%	3.6%
R&D*	-5	-4	2.6%	-13	-12	6.1%
Other operating items*	-1	0		-2	-5	
Adjusted EBITDA* as a % of sales	15.0 13.0%	16.5 13.9%	-9.2%	43.2 12.9%	56.7 16.2%	-23.8%
Adjusted EBIT* as a % of sales	9.2 8.0%	10.6 8.9%	-12.8%	<b>26.0 7.8</b> %	38.3 11.0% <b>AGI</b>	-32.0%

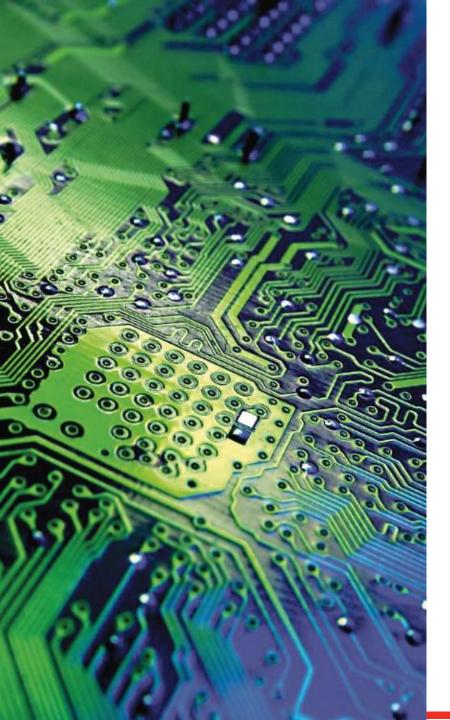
Before restructuring and non-recurring items

## Radiology Solutions: medical film stabilized, DR marked by volatility

# Main drivers behind key figures Q3

- Medical film: top line was slightly up vs Q3 2020 due to price increases for medical film to tackle the higher silver prices.
- DR: top line decreased vs Q3 2020 when hospitals invested heavily in mobile DR equipment related to COVID. The DR market continues to be volatile.
- Thanks to strict cost management and price actions for medical film, the gross profit margin increased from 33.1% in Q3 2020 to 33.8%.
- Adjusted EBIT amounted to € 9.2 m (8.0% of revenue).





Digital Print & Chemicals

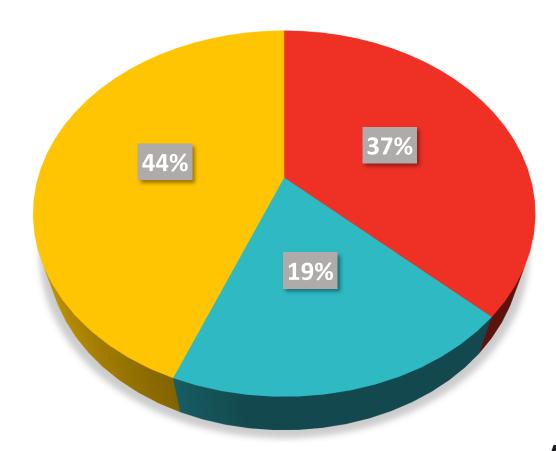


## **Digital Print & Chemicals**

# Sales by business segment



### 9 months 2021 = € 236 m





### **Digital Print & Chemicals**

## **Key figures Profit & Loss**

Incl. IFRS 16

Q3 '21 Q3 '20 Δ% 9m'21 9m'20 Δ% (excl.curr.) (excl.curr.) in million Euro 82 18.9% 236 211 12.3% Sales 69 (13.4%)(18.5%)Gross Profit\* 20 7.5% 66 58 13.5% 19 as a % of sales 24.5% 27.7% 27.1% 28.0% SG&A\* -14 -13 12.0% -42 -39 7.0% 18.7% as a % of sales 17.1% 18.1% 17.8% R&D\* -9.1% 9.8% -5 -5 -16 -15 Other operating -1 1 0 0 items\* Adjusted EBITDA\* 38.8% 3.8 4.3 -11.0% 15.9 11.5 as a % of sales 6.7% 5.4% 4.7% 6.2% Adjusted EBIT\* -46.0% 7.1 94.6% 0.9 1.7 3.6 as a % of sales 1.1% 2.5% 3.0% 1.7%

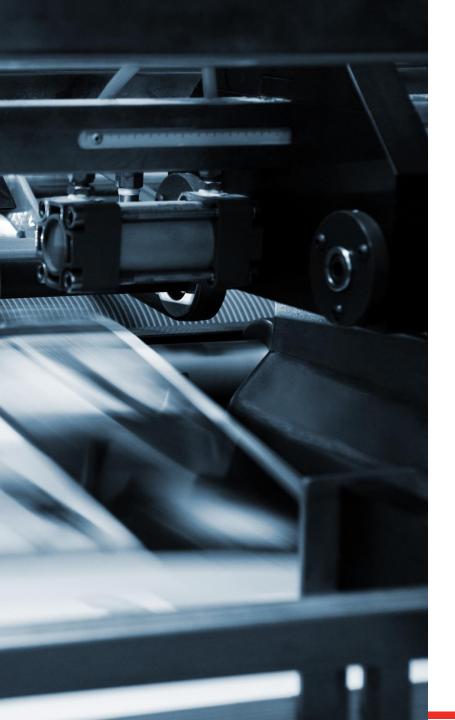
Before restructuring and non-recurring items

### Digital Print & Chemicals continued to recover

# Main drivers behind key figures Q3

- Continued recovery from COVID impact price increase implementations in almost all business areas to tackle inflationary pressure.
- Performance of inkjet as well as of the future-oriented activities (e.g. Orgacon conductive materials and Zirfon membranes) improved considerably.
- Inkjet performance impacted by supply chain issues.
- High cost inflation had a strong impact on film products.
- Mainly impacted by higher silver costs and supply chain challenges, the gross profit margin decreased to 24.5%.





**Offset Solutions** 



### **Offset Solutions**

# **Key figures Profit & Loss**

Incl. IFRS 16

Q3 '21 Q3 '20 9m'21 9m'20 Δ% Δ% (excl.curr.) (excl.curr.) in million Euro 168 510 Sales 192 14.5% 544 6.6% (13.0%)(7.9%)**Gross Profit\* 37** 29 29.4% 116 101 14.8% as a % of sales 19.3% 17.0% 21.3% 19.8% SG&A\* -32 -31 3.9% -98 -98 -0.2% as a % of sales 16.7% 19.2% 18.4% 18.0% R&D\* -5 -6 -11.1% -15 -16 -6.9% -2 Other operating -7 -4 -4 items\* Adjusted EBITDA\* 2.5 -7.0 -136.2% 12.2 -6.0 -301.4% as a % of sales 2.2% 1.3% -4.2% -1.2% Adjusted EBIT\* -11.9 -86.2% -1.5 -20.9 -93.0% -1.6 as a % of sales -0.9% -7.1% -0.3% -4.1% AGFA 🐠

<sup>\*</sup> Before restructuring and non-recurring items

## Offset Solutions: performance improved, price actions in place

# Main drivers behind key figures Q3

- Revenue increase vs Q3 2020 due to partial recovery of the offset markets and price increases to tackle cost inflation.
- Volumes still below pre-Covid.
- Price increase actions (third wave) are in place with main impact in 2022 due to contractual commitments.
- Continuous cost improvement actions.
- Full impact of cost inflation expected in Q4 2021.



# Upturn in HealthCare IT expected but continued inflationary pressure and supply chain issues

#### Outlook

- Upturn in performance expected for HealthCare IT in Q4 2021. For the other divisions, a subdued performance is expected, as the inflation impact will increase. For Radiology, a lower sales figure for its medical film business is expected. As a result, the Group's EBITDA is expected to be below the level of Q4 2020.
- Inflationary pressure and supply chain issues expected to continue to impact the first quarters of 2022.
- Tight working capital and cost management continued, as well as price increase programs to mitigate cost inflation. In some cases, the effects of price actions come with a certain delay due to clauses in contracts with customers.



**Sustainability @ Agfa** 

### The road to 2030 & beyond: sustainable and profitable growth



















#### For a safe, diverse, inclusive and stimulating work environment

- On-going refresh of safety programs, thorough root causes analysis, observation tours, ...
- Brain based safety program in maintenance, 5S pilot programs launched for DPC
- Increasing visibility of accidents to management
- Increased focus on D&I via talent development and leadership tracks

#### For an increased focus on sustainable innovation and corporate governance

- Matrix to assess sustainability of R&D products: pilot Innovation Office on-going, Radiology next (broader roll out in 2022)
- EcoVadis ESG rating assessment submitted → outcome report expected before year end
- Internal stakeholders consultation on-going to define gaps & priorities for future work
- Continuous effort in developing always more sustainable solutions for our customers



#### For a continuous reduction of our operations' impact on the planet

- Solar panels installed in Mortsel → provide 4% of total electricity
- Cooling water production in Heultje
- Implementation of a new car policy with electric and hybrid cars
- New hybrid working policy as of September → reduced commuting



Questions & Answers

