#### Q4 & Full Year 2011 Results

**Investor Meetings** 



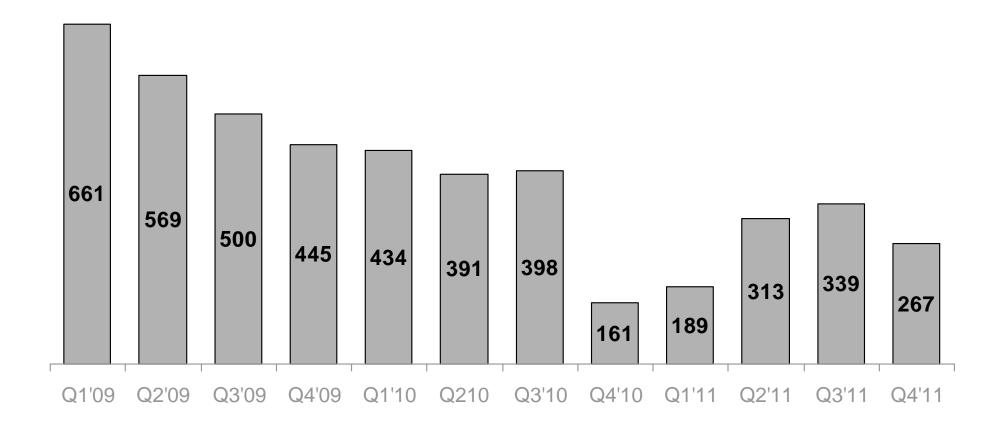
# Profit & Loss: Key Figures (in million Euro)

	Q4 '10	Q4 '11	<b>∆</b> % (excl. curr.)	FY '10	FY '11	<b>∆</b> % (excl. curr.)
Sales	806	805	-0.1% (-0.4%)	2,948	3,023	2.5% (3.7%)
Gross profit*	261	218	-16.5%	998	846	-15.2%
as a % of sales	32.4%	27.1%		33.9%	28.0%	
SG&A*	-160	-149	-6.9%	-586	-574	-2.0%
SG&A as a % of sales	19.9%	18.5%		19.9%	19.0%	
R&D*	-38	-41	7.9%	-153	-162	5.9%
Other operating items*	12	16		7	19	
Recurring EBITDA*	99	64	-35.4%	361	218	-39.6%
as a % of sales	12.3%	8.0%		12.2%	7.2%	
Recurring EBIT*	75	43	-42.7%	266	129	-51.5%
as a % of sales	9.3%	5.3%		9.0%	4.3%	

<sup>\*</sup> Before restructuring charges and non-recurring items

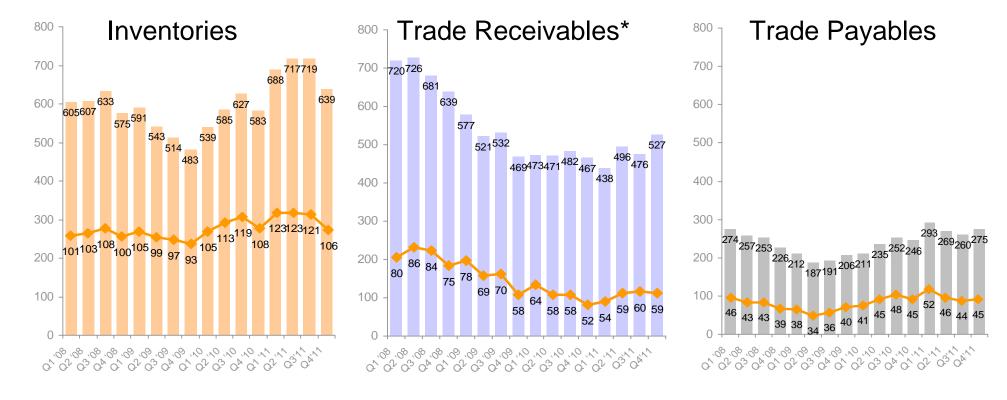


#### Net Financial Debt (in million Euro)





## Working Capital: Key Figures (in million Euro/days)



<sup>\*</sup> Trade receivables minus deferred revenue and advanced payments from customers



#### Main Group Drivers behind Key Figures

#### Q4 2011

- Mainly driven by the strong performance of Agfa HealthCare, sales picked up after a weak Q3, leading to a status-quo versus previous year.
- Gross profit margin decreased year-on-year but, as expected, showed a quarter-on-quarter recovery
- SG&A % decreased to 18.5%
- Recurring EBIT of 43 million Euro
- Net financial debt at 267 million Euro



# Profit & Loss: Key Figures (in million Euro)

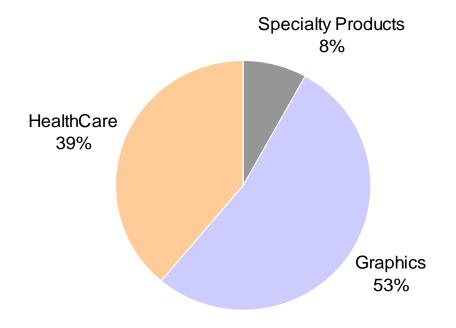
	Q4 '10	Q4 '11	Δ%	FY'10	FY'11	Δ%
Recurring EBIT*	75	43	-42.7%	266	129	-51.5%
Restructuring and non-recurring	-9	-55		-32	-93	
Operating result	66	-12		234	36	
Non-operating result	-23	-19		-94	-84	
Result before taxes	43	-31		140	-48	
Taxes	-12	-12		-36	-23	
Net result	31	-43		104	-71	
attributable to the equity holders of the company	32	-43		105	-73	
attributable to non-controlling interest	-1	0		-1	2	

<sup>\*</sup> Before restructuring charges and non-recurring items

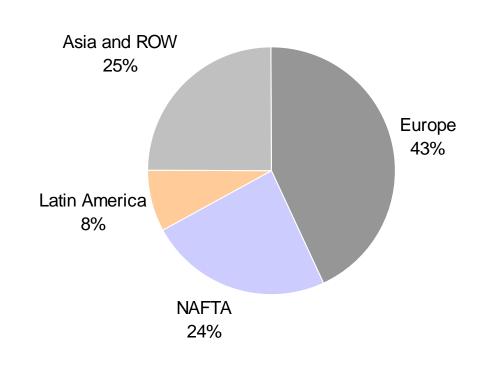


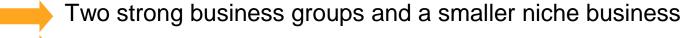
## Agfa Group: Sales

#### Split per Business Group (YTD)



#### By Region (YTD)





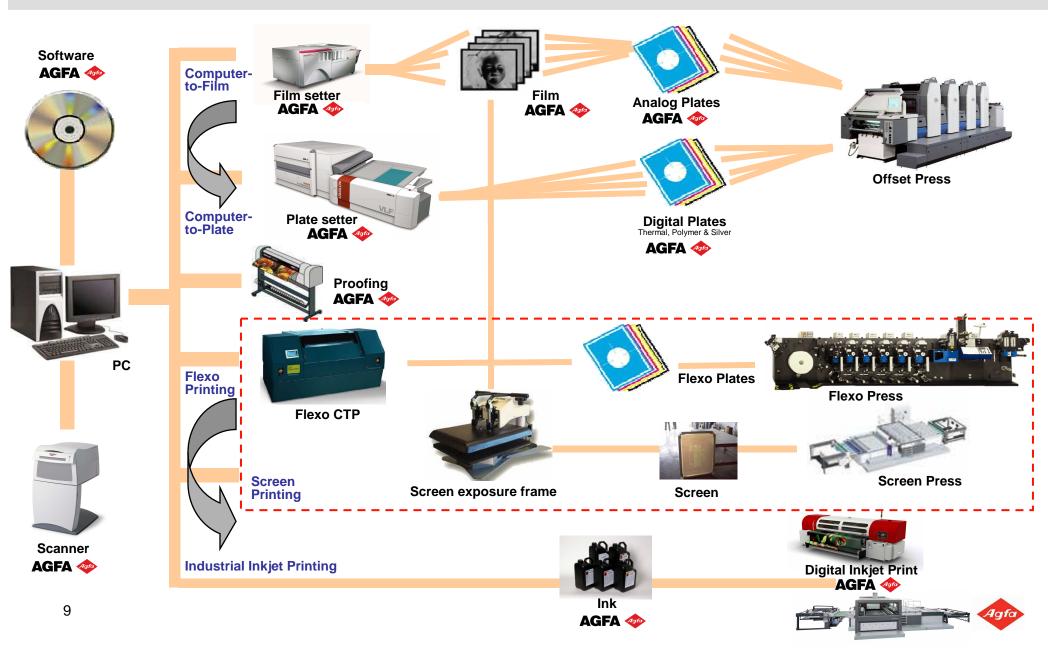
Half of sales in Europe; strong presence in North America and Asia (excl. Japan)



# Graphics



# Graphics: Product Portfolio



# Graphics: Key Figures (in million Euro)

	Q4'10	Q4'11	<b>∆</b> % (excl. curr.)	FY'10	FY'11	Δ % (excl. curr. )
Sales	429	418	-2.6% (-3.4%)	1,565	1,596	2.0% (3.1%)
Gross Profit* as a % of sales	129 30.1%	<b>97</b> 23.2%	-24.8%	483 30.9%	<b>402</b> 25.2%	-16.8%
SG&A* SG&A as % of sales	-88 20.5%	<b>-78</b>	-11.4%	-313 <sub>20.0%</sub>	<b>-313</b> 19.6%	0.0%
R&D*	-10	-12	20.0%	-40	-49	22.5%
Other operating items*	3	6		4	7	
Recurring EBITDA*	<b>45.6</b>	<b>22.0</b> 5.3%	-51.8%	177.1	<b>87.6</b> 5.5%	-50.5%
Recurring EBIT* as a % of sales	34.8 8.1%	<b>12.4</b> 3.0%	-64.4%	134.5	<b>48.0</b> 3.0%	-64.3%

<sup>\*</sup> Before restructuring charges and non-recurring items



## Graphics: Main Drivers behind Key Figures

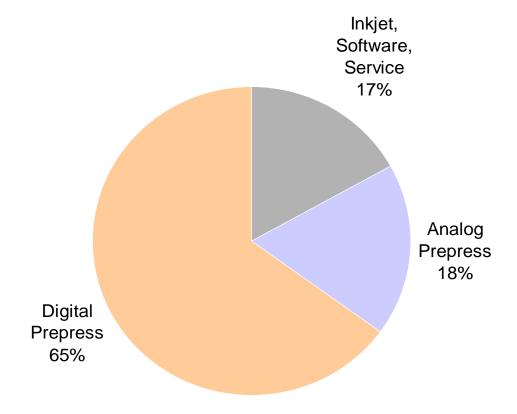
#### Q4 2011

- Sales decreased by 2.6%
- Analog prepress still influenced by high raw material prices, digital prepress volumes remained stable versus previous year
- Industrial inkjet market softened due to weakness of the overall economy
- Gross margin impacted by high raw material prices and manufacturing inefficiencies, partially offset by film price increases and other measures to improve efficiency
- SG&A decreased to 18.7%
- Recurring Ebit at 12.4 million Euro



# Graphics: YTD Sales per Business Segment

FY 2011 100% = 1,596 million Euro





#### Graphics: Strategy and Objectives

#### Prepress:

- Become the most efficient provider of prepress printing plates
- Build on technology edge in high-quality innovative plates
- Front-runner regarding technologies reducing ecological footprint
- Reinforce presence in emerging markets JV with Shenzhen Brothers was signed in January 2010
- Reinforce presence in US market Pitman acquisition

#### • Inkjet:

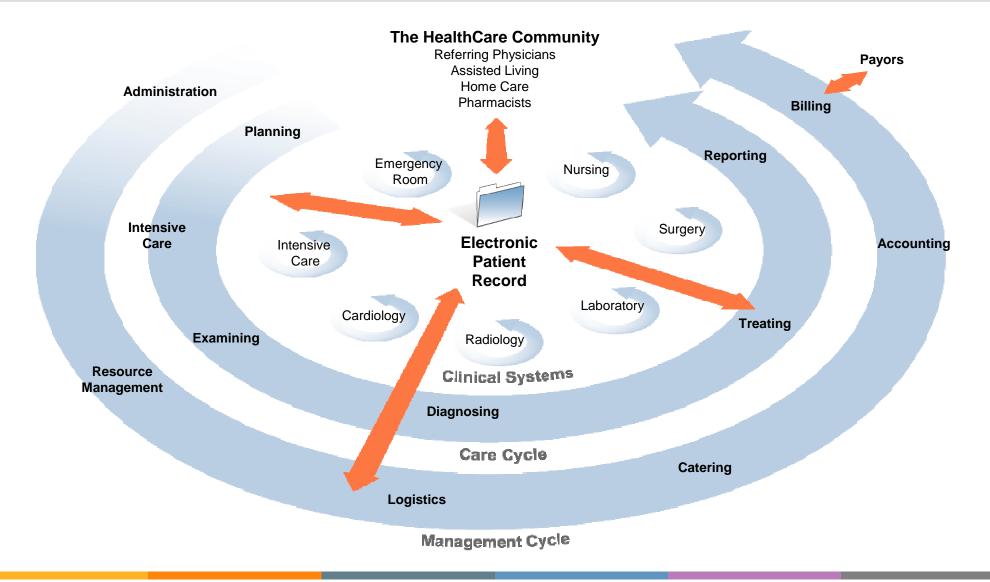
- Become a leading player in wide format— and industrial inkjet printing by extending digital printing knowledge to more application areas through:
  - Own development
  - Partnerships
- Become one of the consolidators in the digital printing market
- Recent initiatives: Gandi acquisition, Dilli participation, Pitman acquisition



#### HealthCare

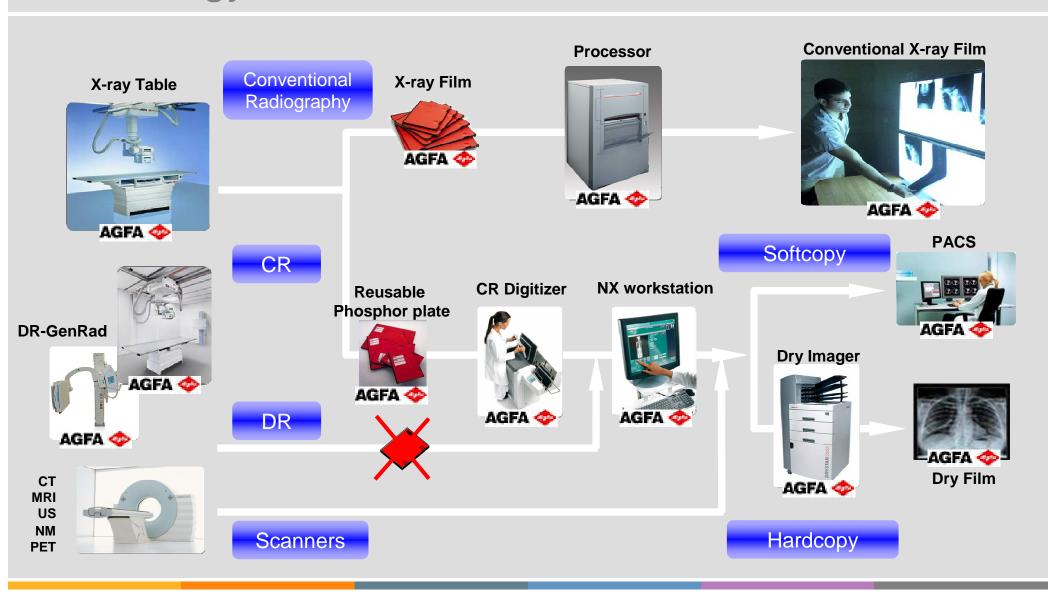


#### HealthCare: IT Solution Portfolio





# Radiology - Product Portfolio





# HealthCare: Key Figures (in million Euro)

	Q4'10	Q4'11	<b>∆</b> % (excl. curr.)	FY'10	FY'11	$\Delta$ % (excl. curr. )
Sales	317	333	5.0% (5.7%)	1,180	1,177	-0.3% (0.9%)
Gross Profit*	117	116	-0.9%	468	410	-12.4%
as a % of sales	36.9%	34.8%		39.7%	34.8%	
SG&A*	-65	-64	-1.5%	-248	-237	-4.4%
SG&A as % of sales	20.5%	19.2%		21.0%	20.1%	
R&D*	-25	-27	8.0%	-101	-104	3.0%
Other operating items*	7	7		6	9	
Recurring EBITDA*	46.7	42.3	-9.4%	174.3	123.5	-29.1%
as a % of sales	14.7%	12.7%		14.8%	10.5%	
Recurring EBIT*	34.7	31.5	-9.2%	125.6	78.5	-37.5%
as a % of sales	10.9%	9.5%		10.6%	6.7%	

<sup>\*</sup> Before restructuring charges and non-recurring items



#### HealthCare: Main Drivers behind Key Figures

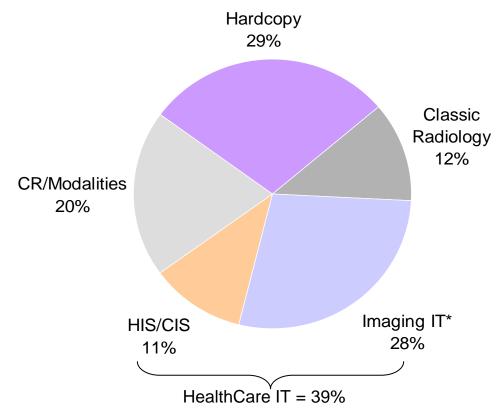
#### Q4 2011

- Solid revenue growth of 5% due to strong performance of digital and IT solutions
- Gross profit margin impacted by unfavourable raw material impact and manufacturing inefficiencies, partially offset by film price increases and other measures to improve efficiency
- Recurring EBIT totalled 31.5 million Euro



#### HealthCare: YTD Sales per Business Segment





<sup>\*</sup> Includes Radiology and Cardiology IT



#### HealthCare: Strategy and Objectives

#### • Imaging:

- Build on deep knowledge of imaging to facilitate the migration from analog X-ray to digital radiology
- Focus on emerging markets for existing product range
- Introduction of new consumables, mainly for the radiology market (e.g. contrast media), leveraging distribution network capabilities

#### • IT:

- Imaging IT: grow through migration of installed base to latest IMPAX and build on IMPAX Data Centers offering in mature and developing markets
- Imaging IT: manage convergence of platforms and optimize service operations
- Enterprise IT: consolidate position in today's selected markets and expand gradually into new markets



# **Specialty Products**



## Specialty Products: Product Portfolio

- Classic Film
- Functional Foils
- Advanced Coatings and Chemicals



# Specialty Products: Key Figures (in million Euro)

	Q4 '10	Q4 '11	∆ % (excl. curr.)	FY'10	FY'11	∆ % (excl. curr.)
Sales	60	54	-10.0% (-10.2%)	203	250	23.2% (23.4%)
Gross profit*	13	5	-61.5%	46	34	-26.1%
as a % of sales	21.7%	9.3%		22.7%	13.6%	
SG&A*	-6	-6	0.0%	-24	-23	-4.2%
SG&A as a % of sales	10.0%	11.1%		11.8%	9.2%	
R&D*	-3	-3	0.0%	-12	-10	-16.7%
Other operating items*	0	3		-1	5	
Recurring EBITDA*	4.8	0	-100.0%	12.3	9.7	-21.1%
as a % of sales	8.0%	0.0%		6.1%	3.9%	
Recurring EBIT*	3.6	-1.0	-127.8%	8.3	5.2	-37.3%
as a % of sales	6.0%	-1.9%		4.1%	2.1%	

<sup>\*</sup> Before restructuring charges and non-recurring items



## Specialty Products: Main Drivers behind Key Figures

#### Q4 2011

- Contrary to previous quarters, revenue decreased versus previous year: the
  market driven decline of classic film products was accelerated by the film price
  increases; the PCB film business and the Orgacon™ business suffered from
  the slowdown in the economy
- Gross margin decreased due to a weaker top line and due to manufacturing inefficiencies
- Recurring EBIT amounted to -1 million Euro



## Specialty Products: Strategy and Objectives

- Reinforce worldwide leadership position in PCB film for the electronics industry by providing new technologies
- Cost leadership and operational excellence regarding film manufacturing in declining film markets
- Focus on new initiatives
  - Based on Agfa's key competences in film manufacturing
  - Benefiting from existing infrastructure



#### Questions & Answers

